1 ORGANIZING COMMITTEE
Organizing Committee:
- Chairman of the Organizing Committee: Joao Pedro Rodrigues
- Event Director: Pedro Rodrigues
- Event Secretary: Tessa Galhardo
- ISAF Technical Delegate: Antonio González de la Madrid
- ISAF Youth World Championship Sub-Committee: Cory Sertl

2 VENUE
Facilities at the Club Náutico Tavira are just an office, a class room, a small hangar and the bar so the organizers had to build a temporary venue. The result was a compact venue with all required facilities which worked very well for sailors, race officials and volunteers.

The dressing of the venue was poor. The organizers did not have a main sponsor and the ISAF branding that we usually send was not enough to cover the boat parking and the competitors' area.

Another negative point was the provided internet connection, not only for sailors, but also for the media/TV team, jury office, etc. This made our job very difficult and challenging, mainly for the media and TV team that had to look for alternative places to upload videos and pictures.

3 ACCOMMODATION
Competitors, team leaders and coaches were accommodated in 1 hotel, located about 20 minutes’ walk from the venue. Regular transfers were provided.

The hotel was of a high standard and perfect to create the atmosphere we look for this event with ample dining room, common areas and swimming pool.

Again, the internet connection provided free of charge at the hotel was the only negative side.

4 EQUIPMENT
Boat suppliers: 29er: Ovington 420: Nautivela
Radial: Laser Performance RS:X: Neil Pryde
SL16: Sirena Voile

Except for SL 16, all the boats were brand new and built to the highest quality specifications. The support of the manufacturer’s teams during the championship was superb and the co-operation with the organisers was excellent.
Laser Performance provided boats for all competitors free of charge. This year the organizers got an agreement with Nautivela and finally 420s were provided for all sailors.

All manufacturers were present on and off the water to solve any problems for the sailors. There was no significant breakage or failure of equipment and only one claim for redress on equipment was received.

As in the venue, there was no branding on the boats except for the event logo on the hull. Main sails only carried the country code which made the photos and videos less attractive.

5 INTERNATIONAL JURY

The following International Jury members were appointed:

- Ana Sánchez ESP (Chair)
- Manuel Santos POR (Vice-chair)
- Marton Beliczay HUN
- Ewa Jodłowska POL
- Ilca Heinrich GER
- Jacob M. Andersen DEN
- João Carneiro POR - NJ
- Marton Beliczay HUN
- João Carneiro POR - NJ

A Rule 42 briefing was held for all the sailors by Jacob M. Andersen before the first race. The jury went out on the water spread over four boats for policing Rule 42.

6 RACE MANAGEMENT

<table>
<thead>
<tr>
<th>PRO</th>
<th>ISAF Course Reps</th>
<th>Course Race Officer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Laser Radial</td>
<td>Tom Duggan USA</td>
<td>Nuno Valadas da Silva (POR)</td>
</tr>
<tr>
<td>420 &amp; SL16</td>
<td>Rafael Serrano (ESP)</td>
<td>Miguel Pinheiro (POR)</td>
</tr>
<tr>
<td>RS:X &amp; 29er</td>
<td>Thomas Jorgensen (DEN)</td>
<td>Luis Raposo (POR)</td>
</tr>
</tbody>
</table>

Corinne Aubert (FRA) was appointed as Course Representative but due to personal circumstances she couldn’t travel to Tavira. As this happened two days before the event, we replaced her with Rafael Serrano, an IRO from the South of Spain.

Except two days with steady sea breeze, sailing conditions were not easy, with light winds starting very late. The race management team did a fantastic job and they managed to fulfil the schedule with only 1 race down for RSX. Races were fair and team leaders and coaches valued the effort of the race officers and this is reflected in the event evaluation, with the highest score for the Laser and 420/SL16 areas.

7 OPENING AND CLOSING CEREMONIES

The opening ceremony started with a parade of participating nations from the hotel to the City Council Square followed by the speeches. ISAF President Mr Carlo Croce declared the championship open.

The closing ceremony took place in the amphitheatre at the venue and was run according to the manual. ISAF Vice-president Nazli Imre made the closing speech.
8 ATHLETE PARTICIPATION PROGRAMME

ISAF approved 19 sailors from 16 nations into the programme distributed as follows:

<table>
<thead>
<tr>
<th>MNA</th>
<th>Boys</th>
<th>Girls</th>
<th>MNA</th>
<th>Boys</th>
<th>Girls</th>
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</thead>
<tbody>
<tr>
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<td>PAR</td>
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<td>0</td>
</tr>
<tr>
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<td>0</td>
<td>PHI</td>
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<td>1</td>
</tr>
<tr>
<td>ISV</td>
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<td>0</td>
<td>SVK</td>
<td>1</td>
<td>0</td>
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<tr>
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<td>0</td>
<td>ROU</td>
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<td>0</td>
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<tr>
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<td>0</td>
<td>TAN</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>MLT</td>
<td>1</td>
<td>0</td>
<td>URU</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td>MOZ</td>
<td>1</td>
<td>0</td>
<td>ZIM</td>
<td>1</td>
<td>1</td>
</tr>
</tbody>
</table>

World Youth Sailing Trust Coach: the appointed YWST Coach for this edition was Hugh Styles who made a good job not only with the APP sailors but also with all competitors and coaches. The after racing debriefings took place every day in the hotel.

9 PARTICIPATION

<table>
<thead>
<tr>
<th>Countries</th>
<th>Laser Boys</th>
<th>Laser Girls</th>
<th>420 Boys</th>
<th>420 Girls</th>
<th>RS:X Boys</th>
<th>RS:X Girls</th>
<th>SL16 Open</th>
<th>29er Open</th>
<th>Total Boats</th>
<th>TOTAL Sailors</th>
<th>TL / Coaches</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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<td>21</td>
<td>16</td>
<td>30</td>
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</table>

10 RESULTS

<table>
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<tr>
<th>Event</th>
<th>Gold</th>
<th>Silver</th>
<th>Bronze</th>
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</thead>
<tbody>
<tr>
<td>420 Boys</td>
<td>SIN</td>
<td>MAS</td>
<td>JPN</td>
</tr>
<tr>
<td>420 Girls</td>
<td>ESP</td>
<td>ISR</td>
<td>POL</td>
</tr>
<tr>
<td>Laser Boys</td>
<td>ESP</td>
<td>IRL</td>
<td>SIN</td>
</tr>
<tr>
<td>Laser Girls</td>
<td>ESP</td>
<td>USA</td>
<td>FIN</td>
</tr>
<tr>
<td>RS:X Boys</td>
<td>ISR</td>
<td>ITA</td>
<td>POL</td>
</tr>
<tr>
<td>RS:X Girls</td>
<td>RUS</td>
<td>CHN</td>
<td>ITA</td>
</tr>
<tr>
<td>SL16</td>
<td>FRA</td>
<td>ESP</td>
<td>BRA</td>
</tr>
<tr>
<td>29er</td>
<td>FRA</td>
<td>USA</td>
<td>NZL</td>
</tr>
<tr>
<td>Nations Trophy</td>
<td>ESP</td>
<td>FRA</td>
<td>ISR</td>
</tr>
</tbody>
</table>
11 ANTI-DOPING EDUCATIONAL PROGRAM

ISAF ran, in collaboration with the World Ant-Doping Agency, the WADA Athlete Outreach programme supported by Helen Fry. The programme consisted in a half an hour education session which was well attended with an attentive audient. Outreach was also completed with the Play True quiz where the athletes and coaches may tested their knowledge.

ISAF also completed In-Competition doping control testing during this event. Organizers provided a tent close to the competitors’ area, with a waiting area and an adjoining disabled toilet port-a-loo.

12 SUMMARY

Internally we experienced some issues with the organizers and the main reason for this was probably the lack of volunteers. Key people working at the event were overwhelmed and ended up exhausted, including the Event Director Pedro Rodrigues. This caused some delays in getting things done, lack of attention to VIPs, next year’s organizers, etc.

In spite of the above, it is commendable that they never lost their smile and that any of these internal problems were not noticed by competitors and coaches, making this Youth Worlds an unforgettable edition for them. This is again reflected in the event evaluation survey.

As for points to improve for next year, I would stress the branding of the venue/boats and internet connection.

Antonio González de la Madrid
ISAF Sailing World Cup Manager
Appendix A – Media Report

Website Statistics
Page views – 375,221
Average time on website – 2:12

Referrals
Google – 79,000
Facebook – 30,000
Twitter – 4,000

200 nations visited the ISAF Youth Worlds website.

Desktop visits - 258,149
Mobile visits - 109,684
Tablet visits - 64,915

Live Blogging
A twitter widget was used as the live blog and embedded in the ISAF Youth Worlds website. Three course accounts fed into the blog providing race start times, first mark positions and race results.

In total the blog received 26,500 page views with users spending an average of 9 minutes 30 seconds on the page.

ISAF TV
In total, 22 videos were produced and uploaded to ISAF TV and the ISAF YouTube Channel.

In advance, content was gathered from previous high profile competitors Nathan Outteridge (AUS), Paige Railey (USA), Zofia Klepacka (POL) and Jorge Zarif (BRA). Feature pieces were produced, uploaded and distributed to sailing websites with supporting written content.

An existing relationship with Real TV Group ensured that ISAF received 29er European voxpops and race highlights specific to the ISAF Youth Worlds. Subsequently a class specific preview video was produced and distributed with the written 29er preview.

News was successfully distributed to Australia, France, Ireland and New Zealand. Portuguese TV took all of ISAF TVs material to produce two 26 minute highlight programmes on their Olympic broadcaster.

The ISAF YouTube Channel received 45,000 views. 85,000 minutes were spent watching the content with the audience retention at 80%.

News/Image Distribution

A total of 17 press releases were emailed out via ISAF’s distribution list. Sport specific websites picked up the ISAF news and reproduced the content with supporting images on their websites.

MNAs and journalists requesting images and news were quickly supported with good online/printed success in Ireland, France, Oman, Bermuda, Israel, Singapore, New Zealand, Australia, Great Britain, Chile, Spain, Thailand, Finland and Russia.